



THE UNIVERSITY OF TEXAS AT AUSTIN
COLLEGE OF ARTS AND SCIENCES
AUSTIN, TEXAS 78712

Department of Economics

November 10, 1970

Dear Dick:

I enclose a set of questions put to me by Pavel Podlesny, attached to the Soviet Embassy in Washington, and my reply.

I thought it might interest you to know that they are poking about on these matters.

All the best.

Yours,

W. W. Rostow

Honorable Richard Helms
Director
Central Intelligence Agency
Washington, D. C. 20505



THE UNIVERSITY OF TEXAS AT AUSTIN
COLLEGE OF ARTS AND SCIENCES
AUSTIN, TEXAS 78712

Department of Economics

November 9, 1970

Dear Mr. Podlesny:

Many thanks for the further collection of articles on Lenin.

I found interesting the questions you raised and your categorization of the stages of American planning. But I must confess that I am sceptical of efforts to describe how the planning function worked in the U.S. Government in terms of rigid categories. The truth is that each President and each Secretary of State uses the planners in ways which fit their own working styles, in the light of the problems they confront.

As for planning under the Administration of President Nixon, I am simply ignorant.

As for my own experience, professional diplomats and other officials may be generally sceptical of planners but they are also anxious to make use of concrete suggestions arising from the planning process when they help solve concrete problems. In the end, planning should develop such concrete proposals.

The best of luck with your research, despite my scepticism.

Sincerely yours,

A handwritten signature in dark ink, appearing to be 'W. W. Rostow', written in a cursive style.

W. W. Rostow

Mr. Pavel T. Podlesny
Embassy of the
Union of Soviet Socialist Republics
1125 16th Street, N. W.
Washington, D. C. 20036

P.S. I enclose a copy of View From the Seventh Floor.

STAT

Approved For Release 2006/01/03 : CIA-RDP80B01086A000900190004-0

Next 1 Page(s) In Document Exempt

Approved For Release 2006/01/03 : CIA-RDP80B01086A000900190004-0

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

September 7, 1970.

Dear Prof. Rostow:

Thank you very much for your letter of Sept. 2 and the attached paper of yours in it.

I am sending you the second part of the collection of articles on Lenin's thoughts on various aspects of policy. I hope it will be of some use for you, especially taking into consideration the fact that these articles to a large degree reflect the current Soviet views on many problems of domestic and foreign policy.

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

After reading some of the literature on foreign policy planning I made a preliminary conclusion to organize my future dissertation on the following plan:

- 1) The reasons for foreign policy planning function.
- 2). The historical observation of definitions and approaches towards planning in the USA (1947-1970).
- 3) The methods of planning.
- 4) The current machinery for planning in the USA.
- 5) Some conclusions.

I would greatly appreciate if you can comment on the

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

plan and especially put some thoughts on the next questions:

- 1) Is it possible to say that there is no well-developed theory of foreign policy planning in the USA?
- 2) Is it possible to define (approximately) some stages of historical evolution of planning in the USA, at least according to changing of top leadership and leaders of planning units, like Planning group in State Dep.
 Kennan - the stress on theoretical aspects of planning, on the concept of USA foreign policy.
 Aitze, Bowie - involvement in more operational and middle-term problems.

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

Rostov - the ~~new~~ ^{and widening} reviving of long-term approach and country planning.

Now - the stress on systematization of planning, on alternative approaches.

- 3) In reality to what extent if at all the using of new methods (like simulation, gaming, alternative planning of the future and the like) is possible and useful? Did you use those methods or only traditional analytical approaches?
- 4) Do you think that Nixon's NSC system is more flexible for planning than that of Johnson's?
- 5) Don't you think that the ~~creation of~~ ^{board} staff in the State is to a certain

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

extent a decline of planning or the effort to make it more real and to tie it to current problems?

- 6) What are the main reasons for scepticism on planning within professional diplomats and other groups of officials?
- 7) If we compare the first circle on Planning Staff of 1947 and the present one, we note that the responsibility for the contacts with academic community and for generation of new ideas - two new functions of the staff. When and why did they appear?

These questions may seem naive to you but I would be happy to have your views

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

on them. I will stay here till
December 15 and then return back
to the Institute of USA affairs
in Moscow. (The Institute
publishes every month's magazine
called "The USA: politics, economy,
ideology", translated by your govern-
ment constantly). Maybe you can
answer my questions till that
time

I have some of your
books ("The USA on the world
arena" and etc.) but I failed to
find "The view from the seventh
floor". Maybe you can send
some parts of it to me.

I hope I haven't asked too
many questions in the letter.
Excuse me for disturbing you.

Maybe you know, that
Ambassador D. V. [unclear] is out

EMBASSY OF THE
UNION OF SOVIET SOCIALIST REPUBLICS
1125 - 16TH ST. N.W.
WASHINGTON, D. C. 20036

of Washington at present time.
When he will be back to Washington I'll immediately
convey your best wishes to him.

Sincerely yours.
Storrry Pavel T. Podlesny.

Approved For Release 2006/01/03 : CIA-RDP80B01086A000900190004-0

STAT

Approved For Release 2006/01/03 : CIA-RDP80B01086A000900190004-0